

### Race inequality in the workforce:

Analysing the state of play in the coronavirus economy





## Carnegie UK Trust – a remit for wellbeing





## Current strategic plan:

- Fulfilling Work
- Digital Futures
- Embedding Wellbeing
- Flourishing Towns
  "Since its creation by Andrew Carnegie in 1913,
  the Trust has worked with many partners in the UK
  and Ireland to help build our modern society promoting policy change, creating new
  organisations, and supporting innovative practice."

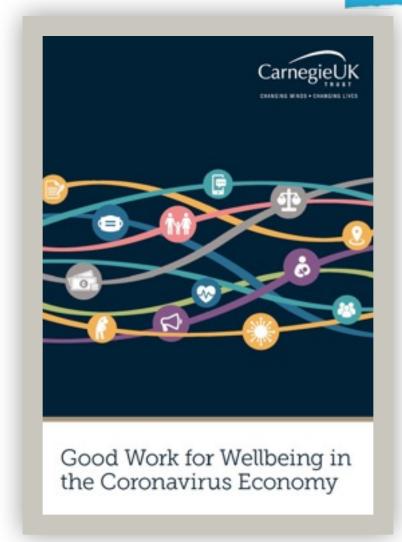




What is good work?

How do you measure it?

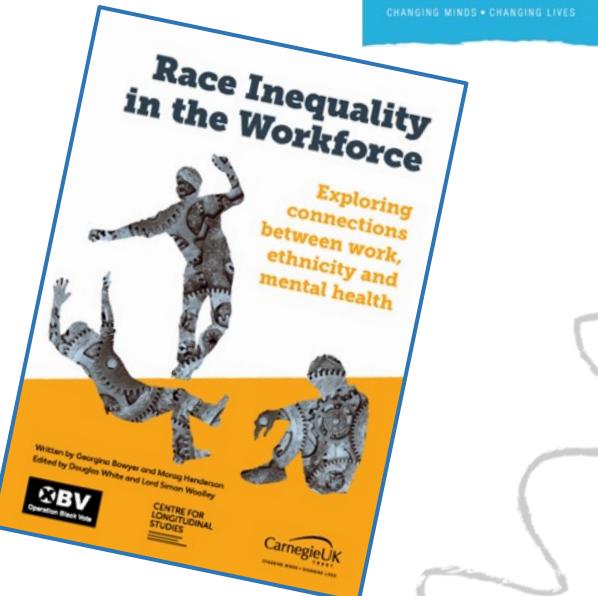
How do you retain a focus on job quality in the coronavirus context?



# Race inequality in the workforce March 2020 report found that:

- BAME young adults are 58% more likely to be unemployed
- BAME young adults are 47% more likely than White young adults to be on a zero hour contract
- There are significant links between employment status and poor mental health









# Race inequality in the workforce - analysing the state in play in the coronavirus economy

Aiming to assess impacts on job quality for ethnic minority workers.



Job security Minimum guaranteed hours Underemployment

#### Health, safety and psychosocial wellbeing

Physical health and injury Mental health

#### Social support and cohesion

Peer support Line manager relationship

#### Work-life balance

Over-employment Overtime

















#### Pay and benefits

Pay (actual) Satisfaction with pay

#### Job design and nature of work

Use of skills Control Opportunities for progression Sense of purpose

#### Voice and Representation

Trade union membership Employee information Employee involvement



# Findings part 1

Covid-19 has impacted specific groups in the labour market more than others, including those with an ethnic minority background.

\* BAME workers are over-represented in key worker categories (and key workers are more likely to be low-paid)

→ 14% of key workers are from BAME backgrounds compared to a workforce average of 12% (ONS)

BAME workers are more likely to be working on precarious contracts

Including in sectors that are also 'frontline' (e.g. delivery drivers)





- \* BAME workers are more likely to be working in 'shut-down' sectors
  - $\rightarrow$  Over a quarter (27%) of the workers in the passenger transport sector are from a BAME background (ONS LFS)
  - $\rightarrow$  34% of vulnerable jobs in the accommodation and food sector are done by 16 to 24-year-old workers, 16% of whom are from a BAME background (ONS LFS)

- \* BAME people are more likely to be unemployed (and there are some suggestions they are more likely to be made redundant)
  - → 4.5% for people from a White ethnic background compared to 8.5% for people from minority ethnic backgrounds (ONS)





BAME workers are over-represented in jobs which carry a higher degree of exposure to the virus.

BAME workers are over-represented in roles shown to have the highest rates on Covid-19 deaths, such as care workers, taxi and cab drivers, security guards, and sales and retail assistants

(ONS)



# Findings part 2

Evidence suggests BAME workers are more likely to be allocated to roles or tasks within their work which risk additional exposure to Covid-19.



# Findings part 3

There is also evidence that BAME workers feel less able to speak up when they are being treated unfairly.

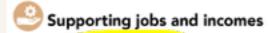




## Good Work for Wellbeing in the Coronavirus Economy



### Recommendations



- 0
- Strengthen the labour market safety net
- Learn and adapt continuously

#### 🔍 A renewed focus on good work

- Good work at the heart of the recovery
- Update on progress and set a new agenda for Good Work
- 0
- Target improvements for social care workers
- A new, national system for measuring good work

#### Romoting and incentivising good work

- Use points of leverage to support employers to deliver good work
- Assess potential for conditionality within COVID-19 support packages
- Procuring for good work
- Employer organisation support for good work
- Local action

#### Good work and economic recovery

- A revised Industrial Strategy
- Understand how good work supports productivity
- Terms of employment
- 16
- Encourage employers to offer Living Hours
- 🕝 Pay
- Deliver on the 2024 minimum wage target
- Protect low paid workers' incomes now
- 20

#### Skills and training

- Continue to invest and innovate in supporting skills
- W Health
- 22

#### Job design and work-life balance

- Assess the impact and implications of the pandemic for remote and flexible working
- 23 Employer evaluations of flexible working
- Building good job design across the whole labour market

#### Voice and Representation

- Assess employee consultation during the pandemic
- 2
- 28 Improve consultation guidance
- Build on approaches to consultation from the pandemic
- A greater role for the Advisory, Conciliation and Arbitration body (Acas)

#### Building the movement for good work

- 31 Celebrate good practice
- Civil society support

## Race inequality in the workforce:

Tailanad na a ammandaliana

- 1 A multi-year jobs plan
- 2 Put disadvantaged workers at the centre of a new good work plan
- 3 A new, national system for measuring good work
- 4 Use points of leverage to support employers to deliver good work
- 5 Employer organisation support for good work
- 6 Equalities pay reporting

- 7 Continue to invest and innovate in supporting skills
- 8 A new approach to health at work
- 9 Tackle one-sided flexibility
- 10 Commission on Race and Ethnic Disparities
- Delivery on existing proposals





### Good Work for Wellbeing in the Coronavirus Economy



### Recommendations

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- Strengthen the labour market safety net
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### Terms of employment

- Tackle one-sided flexibility
- Encourage employers to offer Living Hours

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- Deliver on the 2024 minimum wage target
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- Remove barriers to strengthening worker voice
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- **a**
- Civil society support





- Build awareness of any potential inequalities in your organisations
  - Look at your organisation's data
  - Look at staff surveys
  - Consider facilitating conversations / consulatations / workshops
- Make use of existing guidance and support offered through employer bodies
- Make a commitment
  - \* Attitude and behaviour of leaders and managers is key
  - \* Join the BITC Race at Work Charter or equivalent
- Share stories
  - \* Good practice



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